City of Vacaville Development Impact Fee Update — 1992

SUMMARY OF RESPONSIBILITIES Police Development Impact Fee

Prepared By	Approved By
Sizing and Timing of Projects to Meet Demand	
Lt. Michael Cook	Lee Dean, Police Chief
Project Cost Estimate — Buildings	
Paul Hom, P.E.	Dale I. Pfeiffer, P.E.
Deputy Director of Public Works	Director of Public Works
Project Cost Estimate — Police Equipment	
Lt. Michael Cook	Lee Dean, Police Chief
Assignment of Burden to Land Uses	
D. L. C. C. L.	
Robert E. Goldman Angus McDonald & Associates	Lee Dean, Police Chief
Development Impact Fee Estimate	
Robert E. Goldman	I an Danie Dilia Chief
Angus McDonald & Associates	Lee Dean, Police Chief
Legal Adequacy and Form	
	Charles O. Lamoree, City Attorney
Approval for Transmittal to City Council	
David Van Kirk Assistant City Manager	John P. Thompson, City Manager
David Van Kirk, Assistant City Manager	John P. Thompson, City Manager

Police Development Impact Fee

TABLE OF CONTENTS

Purpose Of The Fee
Development Being Served
Level Of Service And Timing Standard
Planned Police Facilities
Sources Of Financing
Relationship To Land Use 10
The Development Impact Fee 17 The Two-Tier Concept 17 Method of Calculation 14
REFERENCES 20

LIST OF TABLES AND FIGURES

Figure 1	SUMMARY OF INCREASED DEMAND FOR SERVICES
Table 2A	CALLS FOR SERVICE
Table 2B	LEVEL OF SERVICE
Table 3	PROJECT LIST AND SOURCES OF FINANCING 8 Police Development Impact Fee
Table 4	RELATIONSHIP TO LAND USE
Table 5	SUMMARY OF DEVELOPMENT IMPACT FEE
Table 6	CASH FLOW ANALYSIS

Purpose Of The Fee

The City of Vacaville adopted an updated General Plan (r-) in 1990. The City also adopted a Planned Growth Ordinance on September 24, 1991 and published its first Growth Audit (r-1002) in 1992. Finally, the City of Vacaville adopted Ordinance No. {Mr. Lamoree to supply No.} which consolidated all of Vacaville's previous Ordinances relating to Development Impact Fees into a single Ordinance. The general purpose of all of Vacaville's Development Impact Fees is to provide a means to finance the public improvements required to meet the objectives of the General Plan and the Planned Growth Ordinance.

The specific purpose of the *Police* Development Impact Fee is to assure financing for the police facilities, equipment and other capital costs required to serve new development. These are identified in Table 3. Development Impact Fees, together with other sources of financing available to the City of Vacaville, are necessary to finance public improvements to implement the *General Plan* and the *Planned Growth Ordinance*. Development Impact Fees will assure an equitable distribution of costs between the existing City and new development in Vacaville.

The City of Vacaville intends to participate aggressively in State and Federal programs that may become available to finance public improvements. The City is <u>not</u> prepared to depend on State and Federal grant funding to pay for public improvement projects that are <u>essential</u> to the growth and development of Vacaville. Accordingly, State and Federal programs will be used for opportunities that may occur to improve services and amenities to the residents and employees in Vacaville. These potential revenue sources will not be used as a substitute for revenues that are directly under the control of the Vacaville City Council.

The Police Capital Improvements Program (CIP) and the Police Development Impact Fee described in the present Report was originally intended to finance public improvements for the period July 1, 1989 to January 1, 2010. It should be understood that the capital improvements for police services have been designed to be implemented in a timely manner, over this entire planning period. The service capacity or the cost over some arbitrarily-selected span of years during that planning period may be higher or lower than the average amount of capacity added or cost incurred during the entire planning period. It is frequently necessary to construct projects in their entirety rather than be able to add

^{*}Underscored numbers in parentheses refer to References listed at the end of this Development Impact Fee Report.

- very small increments of capacity each year directly in response to demand. Thus, the "average cost" may vary significantly from year to year, over the planning period.
- The Development Impact Fees necessary to construct public improvements are subject to revision because of several factors. These factors include the impossibility of forecasting exactly the rate and location of development in Vacaville, variations in the cost of construction of public improvements and variation in the standards that may be applicable in the future to the design of individual public improvements.
 - The City of Vacaville intends to review its *Police* Development Impact Fee resolution annually at or near the start of the <u>fiscal</u> year. Any change in Development Impact Fees would generally be effective on January 1 of the following year. The change in Development Impact Fees will reflect changes in the *Engineering News Record San Francisco Bay Area Construction Cost Index* and would also reflect any changes in design standards or costs of projects that had occurred during the previous fiscal year. In addition, the City intends to assure that the *General Plan* and the *Police* Master Plan remain responsive to City policy and changing development conditions in Vacaville. The City intends to review both the *General Plan* and the comprehensive *Police* Master Plan on a five-year cycle. Policies in an amended *General Plan* will be incorporated into all of the City's Facilities Master Plans and into each Impact Fee Ordinance and Resolution. At the same time, a five-year forecast of growth and development for an additional five years will be added to the planning period for each public service document.
- Information about changes in the availability of State/Federal grants and loans or other sources of revenue will be incorporated into the Fee programs during the annual review.
 In general, an adjustment to the Fee calculation will be made if changes in other sources of revenue (whether increases or decreases) equal or exceed 2 percent of the cost of the projects in the *Police* Capital Improvements Program.

Development Being Served

- As noted previously, the *Police* Master Plan and the *Police* Development Impact Fee are designed to provide the required capacity during the period July 1, 1989 to January 1, 2010.

 The City of Vacaville has prepared a development forecast for this time period (<u>r-</u>) that is being used for the 1992 update of all of the Development Impact Fees in Vacaville.
- All of Vacaville's Development Impact Fees are based on the concept that public services are provided both to residents and employees in Vacaville. The capacity to provide public services must be made available for both residents and employees. In general, non-

9

10

11

12

13

14

15

16

17

20

- residential land uses are equated to residential land uses in terms of the burden that they place on each class of public improvements (e.g., roads, water systems, sewer systems). This equivalence may be expressed in terms of Equivalent Dwelling Units (EDUs) for those services (e.g., sewer services, drainage) where land uses primarily determine the demand for capacity. Demand may be driven by "Persons Served" for those classes of public improvements (e.g., parks, police protection) where the <u>person</u> being served (whether resident or employee) provides the best measure of demand for capacity.
- The concepts of EDUs and Persons Served can be used interchangeably, in mathematical terms, if assumptions about density, floor area ratio, number of employees per thousand building square feet, and residents per occupied household) are used appropriately to make the conversion from one set of units to another. The choice of the appropriate set of units to express demand depends on the nature of the service being provided.
- In the case of *Police*, EDUs are used as the basic determinant of demand for additional capacity. A forecast of EDUs for *Police* is shown in Figure 1. This forecast is based on the City's development forecast cited previously.

Level Of Service And Timing Standard

Service Standard

17

18

19

28

29

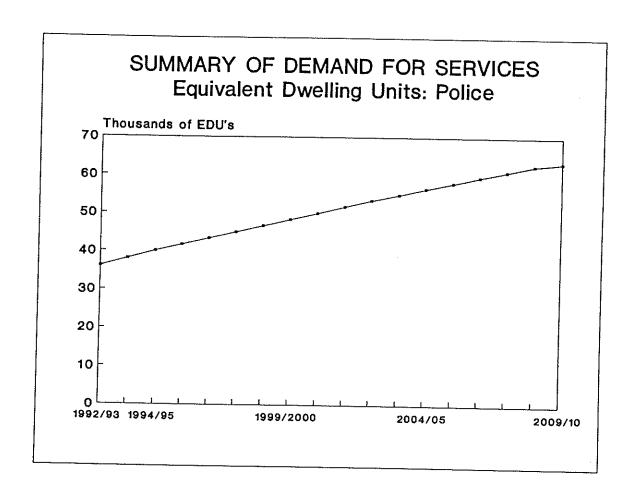
- The present Section of the Report describes Vacaville's existing Level Of Service (LOS) for *Police* and the LOS that will be maintained over the planning period.
- Some cities have stated standards of officers per thousand population (or patrol officers per thousand population). While useful for some broad comparisons, such standards do not recognize the demand for police services generated by nonresidential land uses. As Table 2 shows, nonresidential land use generated a very substantial portion of emergency calls for police service in Vacaville in 1991.
- The City of Vacaville does not have a formally adopted standard for police services. The fee is based upon a continuation of the existing level of service as determined from the calls for service presented in Table 2.
 - Table 2 summarizes by land use category high priority calls for police services to the City of Vacaville. The data summarized in that table reflect all Priority 1 calls for police services received in 1991 and all Priority 2 calls received from mid-June through the end of 1991. The Total Time and Average Time presented in that table reflect the elapsed time

from the point at which the officer is dispatched until the call is "closed" (i.e. the officer is available to respond to another call).

The existing Level of Service for police was measured by the number of Equivalent Dwelling Units (EDU) per patrol officer. The EDU factors, which reflect the demand for police services for each land use category relative to a single family house, were derived from the data presented in Table 2. The derivation of the EDU factors is presented later in this report. When applied to existing development, these EDU factors produce the number of existing EDU's (i.e. the number of existing dwelling units or their equivalent). These calculations yielded an estimate of approximately 34,600 police EDU's for 1991. Since there were 35 patrol officer positions at that time, each patrol officer served on average 989 dwelling units or their equivalent. Put another way, the existing level of service provides slightly over 1 officer per thousand dwelling units or their equivalent. To maintain the existing level of service into the future, one patrol office would be added for each 989 new dwelling units or their equivalent.

б

Figure 1



2 3 Table 2A

CALLS FOR SERVICE

Priority 1 and 2 Calls

City of Vacaville, 1991

Land Use Category	No. of Calls	Total Time On Call (in Hours)	Avg. Time On Call (in Min.)	Percent of Calls
Single Family Multi Family	1,522 620	906.76 389.25	35.75 37.67	33.44% 13.62%
Commercial	1,192	558.12	28.09	26.19%
Office	51	20.99	24.69	1.12%
Industrial	130	66.19	30.55	2.86%
School	263	118.59	27.06	5.78%
Streets and Highways	554	300.01	32.49	12.17%
Hospitals & Health Facilities	201	5.95	47.85	0.44%
City Facilities	139	56.22	24.27	3.05%
Churches	22	6.82	18.61	0.48%
Other	<u>39</u>	20.83	<u>32.04</u>	0.86%
SUBTOTAL	4,552	2,459.74	32.42	100.00%
Missing data or response canceled	_113			
TOTAL CALLS	4,665			

Source: Tabulated by Angus McDonald & Associates from dispatch data file provided by Vacaville Police Department.

Draft Police Development Impact Fee: July 13, 1992

Table 2B

LEVEL OF SERVICE Vacaville Police Staffing Ratios

Personnel	Ratio
Patrol Officers	1 per 989 EDUs
Traffic Officers	1 per 4 Patrol Officers
Detectives	1 per 4 Patrol Officers
Support Services Officers	1 per 7 Patrol Officers
Sergeants	1 per 10 Officers
Non-sworn Personnel	1 per 1.5 Officers
Lieutenants	1 per 20 Personnel
	(Officers and Non-Sworn)

Source: City of Vacaville and Angus McDonald & Associates.

Timing Standard

The <u>timing</u> (i.e., the year[s] of construction) of planned public improvements is often a key consideration that affects the success of a program for expanding public services' capacity. The City of Vacaville has set a target such that capacity is sought to be available to <u>serve</u> demand, but not to <u>anticipate</u> demand. The City's targets are subject to the risks and uncertainty that were noted above regarding rate and location of development, future costs costs of capital improvements projects, etc.

Planned *Police* Facilities

Table 3 lists the *Police* projects that have been planned to provide the capacity to serve the increased demand summarized in Figure 1. More detailed project descriptions, detailed cost estimates and information about timing of construction relative to demand for capacity are included for each project in the *Project List* Section of the present *Police* Development Impact Fee Report.

Table 3

PROJECT LIST AND SOURCES OF FINANCING

Police Development Impact Fee

4	***************************************		Police
5 6		Total	Development Impact Fee
7		Project	Cost
8	Patrol Vehicles	\$128,300	\$128,300
9	Traffic Vehicles	\$135,300	\$135,300
10	Detective Vehicles	\$123,200	\$123,200
11	Public Safety Building	\$8,639,400	\$8,639,400
12	Personal Equipment	\$101,000	\$101,000
13	Special Hiring Costs	\$74,000	\$74,000
	Training Costs	\$86,900	\$86,900
15	Office Furnishings	\$160,800	\$160,800
16	Communications System	\$656,300	\$656,300
17	Other Equipment	\$80,600	\$80,600
18	TOTAL		\$10,185,800

2

Table 3 and the supporting exhibits in the *Project List* Section is referred to subsequently as the *Police* Capital Improvements Program (CIP).

Sources Of Financing

- Table 3 shows the sources of financing for each of the planned projects in the Police CIP.
- Selection of sources of financing was based on the principles described in the following paragraphs:
- Capacity To Serve New Development. Local governmental fiscal realities in the 1990s have caused the City of Vacaville to conclude that traditional sources of financing to pay for public improvements to serve new development are no longer available. The time when State and Federal grants were available to finance new capacity has passed away. The current situation is one of increasing fiscal constraints on cities throughout California. Development fees and comparable charges are the only reliable sources of financing that is within the control of the City of Vacaville to provide to the capacity to serve new development.
 - Development Impact Fees, collected at or near the time of development, are used wherever practical to finance the expansion and capacity that are necessary to meet Vacaville's LOS targets and to accommodate the demand for new capacity as closely as practical to the time when development will occur.
 - Enhancements to Development Impact Fees, such as borrowing (with interest) between Development Impact Fee accounts or employing other comparable devices, are used if traditional Development Impact Fees, considered alone, would not produce sufficient cash in time to build each public improvement before Vacaville's Timing Standard would be exceeded.

Another possible enhancement to development impact fees involves the use of a "two-tier" fee. The cost in the early years of a development impact fee program may exceed the average cost over the planning period, because of the necessity to build public improvements as usable segments. (For example, a freeway interchange must be constructed as a complete and usable improvement). A two-tier fee provides a higher average fee in early years. The amount above the long term average is subject to a contingent reimbursement. Development projects that occur later in the planning period may be available to repay those who necessarily financed improvements in the early years of the planning period.

• Development-related Bond Financing (e.g., conventional special assessment bonds or Mello-Roos Community Facilities Districts), will be considered, if conventional Development Impact Fees, or enhanced versions of these Development Impact Fees, are simply incapable of providing sufficient cash flow to fund an improvement before Vacaville's timing standard is exceeded. An example would be a sewer plant expansion that cannot practically be staged in small increments and that must be available early in the planning period, because the existing capacity is already being used or is already spoken for.

State and Federal Grants And Loans. In spite of the caution mentioned earlier — that exclusive dependence on State and Federal grants is no longer practical to pay for public improvements in California — Vacaville intends to participate aggressively in existing State and Federal programs and in State and Federal programs that may be approved by the Legislature, the Congress or the voters in the future. Vacaville will use these existing and future sources of revenues to fund projects that would be highly desirable but that are not, strictly speaking, required to meet established LOS targets and accommodate planned growth.

Gifts, Bequests And Other Financing Sources. In some cases, highly-desirable public improvements are simply beyond the <u>current</u> financial capacity of the City of Vacaville. Nonetheless, the City of Vacaville intends to pursue every reasonable opportunity to find sources of financing for an enhanced capacity to provide public services.

One example of a source of financing that would be highly desirable but that cannot be planned is the use of gifts or bequests from interested and committee citizens. In some cases, desirable projects that would exceed Vacaville's LOS target are included in the CIP. If gifts, bequests or other sources of financing can be found, these improvements will be constructed.

Relationship To Land Use

Demand for *Police* Facilities in Vacaville is generated by the land uses that are being accommodated and by the residents, employees and visitors that are being served. As discussed previously, in some cases, measures of land use (e.g., acres, building square feet, number of dwelling units) are most conveniently used to express the relationship between demand and required public facilities to meet this demand. In other cases, a measure of the population being served (i.e., a combination of residents, employees and visitors to Vacaville) presents a more convenient measure of demand. In the case of *Police* Facilities,

the measure of demand is EDUs. The relationship between land use and demand for capacity for the *Police* Fee is summarized in Table 4.

Table 4

RELATIONSHIP TO LAND USE

Police Development Impact Fee

Land Use Category	Units	Existing Development	Total Time On Calls	Time Per Unit	EDU
Single Family Multi Family	DU's DU's	17,360 7,934	1195.54 473.88	0.06887 0.05973	1.0000 0.8673
Commercial	TSF	4,619	586.65	0.12700	1.8442
Office	TSF	328	22.53	0.06872	0.9979
Industrial	TSF	4,284	80.89	0.01888	0.2742
Hospitals & Health Facil.	TSF	109	16.32	0.14976	2.1745
Churches	TSF	220	6.88	0.03125	0.4538

As was discussed earlier, the calculation of EDUs was based upon the amount of time spent by police officers in responding to high-priority calls. The data in Table 5 are based on the data presented earlier in Table 2A, but with the calls to public schools allocated to residential land uses, and the calls to street and highway locations allocated to all other land uses proportionate to their use of streets and highways. Since public schools serve enrollment generated by residences, the calls to schools were allocated to the single- and multi-family residential categories proportionate to population. Since most calls to street and highway locations relate in the same way to a motor vehicle, these calls were allocated back by the traffic EDU factors that had been developed earlier for the City's traffic fee.

The Development Impact Fee

The Police Development Impact Fee is shown in Table 5.

The Two-Tier Concept

- The Development Impact Fee has two components:
 - Portion Not Subject To Contingent Reimbursement: This component of the Fee is collected per Equivalent Dwelling Unit (EDU) and is charged for the entire planning period.
 - Portion Subject To Contingent Reimbursement: The situation of having a portion of the total Fee subject to contingent reimbursement is brought on by having a significantly higher proportion of project costs to finance in the earlier years of the fee program. This would result in cash flow problems that would make it impossible for improvements to be funded in a timely manner if only a single uniform fee were charged. The two-component fee has to be imposed on new development in the earlier years of the fee program to insure funding for improvements in a timely manner.

If development occurs according to the forecast, the additional charge will <u>not</u> be imposed for the entire planning period. Those who develop in the early years and pay the two-component fee will be reimbursed for the second component from fee receipts from future development if, and when, that development occurs. The reimbursement will include interest over the period it is outstanding. The reimbursement is not guaranteed, as it is subject to several contingencies. Examples of contingencies that could affect the timing or the amount of reimbursement include:

- The rate and location of future development in Vacaville;
- Future standards for construction of future public improvements; and
- Cost of future public improvements.

If adverse contingencies occur, then the future reimbursement may be reduced or eliminated.

Table 5

SUMMARY OF DEVELOPMENT IMPACT FEE

Police Development Impact Fee

Portion Not Portion
Subject To Subject To
Contingent Contingent
Reimbursement Reimbursement Total

Per EDU: \$443 \$67 \$510

Charge Per Unit

Per Building Square Foot Non Residential Land Uses

Land Use Categories	Unit	EDU	Portion Not Subject To Contingent Reimbursement	Portion Subject To Contingent Reimbursement	Total	Portion Not Subject To Contingent Reimbursement	Portion Subject To Contingent Reimbursement	Total
SIDENTIAL Single Family Multi-Family	Dwelling Unit Dwelling Unit	1.00 0.87	\$443 \$384	\$67 \$58	\$510 \$442			
NON-RESIDENTIAL Commercial Office Industrial	1,000 Sq Ft	1.84	\$817	\$123	\$940	\$0.82	\$0.12	\$0.94
	1,000 Sq Ft	1.00	\$442	\$67	\$509	\$0.44	\$0.07	\$0.51
	1,000 Sq Ft	0.27	\$121	\$18	\$140	\$0.12	\$0.02	\$0.14
INSTITUTIONAL Hospital Church	1,000 Sq Ft	2.17	\$963	\$145	\$1,108	\$0.96	\$0.14	\$1.11
	1,000 Sq Ft	0.45	\$201	\$30	\$231	\$0.20	\$0.03	\$0.23

Note: Figures are expressed in January 1, 1993 dollars.

Note: The Portion Subject To Contingent Reimbursement is charged through 2000/01.

Source: Angus McDonald & Associates.

Full reimbursement for the second component of the fee is also contingent on the actual cost of projects being equal to, or less than, the estimated cost.

Method of Calculation

The portion of the Fee <u>not</u> subject to contingent reimbursement is approximately equal to the total cost of all improvements, divided by the total number of EDUs that have been forecast to develop by January 1, 2010. This relationship is approximate, rather than exact, because the balances in the fee accounts earn interest, and interest is earned by, and paid on, the outstanding portion of the fee that is subject to contingent reimbursement.

The calculation of the portion of the Fee subject to contingent reimbursement is more complex. This portion of the Fee is necessary because the portion <u>not</u> subject to reimbursement fails to meet the cash flow demands of the Capital Improvements Program. A heuristic algorithm is employed and successive modifications of three separate variables are made. The first two variables are the level of the portion of the Fee subject to contingent reimbursement and the years the contingent portion is collected. The third variable is the years in which the portion subject to contingent reimbursement, plus accrued interest, is repaid from the funds then available in the Development Impact Fee account.

A project phasing schedule is prepared, as determined by the development forecast and the adopted service standard, showing the timing of the expenditures required for each improvement. This schedule is shown in Table 6. The EDU forecast is then converted into a forecast of the amount of fee not subject to contingent reimbursement and fee subject to contingent reimbursement that will be collected in each year. The fee, and cost of capital improvements are inflated, for purposes of analysis, at the same rate (6 percent per year). However, the recommended fee is set at its level on January 1 to account for inflation during the course of the current year, and the fact that the fee will be updated only once each year.

The amount of both components of the fee, along with the years the portion subject to contingent reimbursement is imposed and subsequently repaid, are successively manipulated until:

- All projects have been constructed at their then actual-year cost;
- All yearly deficits in the Development Impact Fee account have been eliminated;
 - The portion subject to contingent reimbursement, along with accumulated interest due, has been fully repaid;

Table 6

CASH FLOW ANALYSIS Police Development Impact Fee

BUILDOUT SUMM	MARY	Total	1992/93	1993/94	1994/95	1995/96
Financing E	Equivalent Dwelling Units	28,723	1,429	1,991	1,991	1,668
	For The Time Pariod	20,723	1,429	1,991	1,991	1,668
	Annual Average Cumulative		1,429	3,421	5,412	7,080
Portion of Portion of	FEE SCHEDULE valent Dwelling Unit (July 1, 1993 Dollars) of Fee Not Subject To Contingent Reimbursement of Fee Subject To Contingent Reimbursement valent Dwelling Unit (In Actual-Year Dollars)		\$432 \$65	\$432 \$65	\$432 \$65	\$432 \$65
Portion (of Fee Not Subject To Contingent Reimbursement of Fee Subject To Contingent Reimbursement		\$443 \$67	\$466 \$70	\$490 \$74	\$515 \$7 7
ANALYSIS OF S	SOURCES AND USES OF FUNDS - ACTUAL YEAR DOLLARS	Total	1992/93	1993/94	1994/95	1995/96
Funds Not Sul	bject to Contingent Reimbursement from Prior Periods	\$0				
Funds Subject Beginning Fur	t to Contingent Reimbursement from Prior Periods	\$0	\$0	\$599,461	\$1,578,673	\$1,827,029
Revenues:	Portion Not Subject To Contingent Reimbursement	\$19,597,848	\$633,139	\$927,318	\$974,863	\$858,647
Nevendes.	Portion Subject To Contingent Reimbursement	\$1,263,058	\$95,264	\$139,527	\$146,581	\$129,195
	Total Revenues	\$20,860,905	\$728,403	\$1,055,845	\$1,121,544	\$987,842
Evnenditures	for Public Improvements	\$19,840,387	\$146,746	\$152,683	\$975,285	\$887,398
	t of Fee and Interest	\$2,188,515	\$0	\$0	\$0	\$0
Net Revenues	(Expenditures)	(\$1,167,996)	\$581,657 \$17,804	\$914,162 \$65,050	\$146,259 \$102,097	\$100,444 \$116,052
Interest Earn	nings on Fund Balance	\$1,218,138	\$17,004	\$05,050	\$102,091	4110,002
Fund Balance	- End of Period	\$50,142	\$599,461	\$1,578,673	\$1,827,029	\$2,043,524
CONTINGENT RE	EIMBURSEMENT ANALYSIS - ACTUAL YEAR DOLLARS	Total	1992/93	1993/94	1994/95	1995/96
Funds Subject	t To Contingent Reimbursement From Prior Periods	\$0	1932/30	1000,04	1331,33	,,,,,,,
Reimbursem	ent Due - Start of Period		\$0	\$98,180	\$248,049	\$414,558
Collections	s - Portion Subject to Contingent Reimbursement	\$1,263,058	\$95,264	\$139,527		\$129,195
	ents - This Period	\$2,188,515	\$0 \$95,264	\$0 \$139,527	\$0 \$146,681	\$0 \$129,195
Net Collect	tions (Reimbursements)	(\$925,457) \$925,457	\$2,916	\$10,342	\$19,828	\$29,589
	corued - This Period	•	·	-		•
Reimbursement	t Account Balance Due - End of Period	\$0 ======	\$98,180	\$248,049 **********	\$414,558	\$573,342
Rangename: (MYORK-AREA			Laur Be	rtion Subjec	• To
City of Vaca	ville - Police Fee				eimbursement	
	Per EDU Through End of Program lative Average Cost Per EDU During Program	\$433 \$489		-		
Total Fee (Ju	uly 1, 1993 Dollars)	\$497	1992/93	1993/94	1994/95	1995/96
	Fee - Not Subject To Contingent Reimbursement Fee - Subject To Contingent Reimbursement	\$432 \$65	YES	YES	YES	YES
	Balance e Not Subject To Contingent Reimbursement rsement Account Balance	\$50,142 \$50,142 (\$0)				
	- End of Period rsement In Period	\$50,142 \$2,188,515	\$599,461 \$0	\$1,578,673 \$0	\$1,827,029 \$0	\$2,043,524 \$0
Source: Angu	us McDonald & Associates.					

CASH FLOW ANALYSIS

City of Vaca	ville - Police Fee					
14-Jul-9 03:30 P						
BUILDOUT SUM Financing	MARY Equivalent Dwelling Units	1995/97	1997/98	1998/99	1999/00	2000/01
----------------------------	For The Time Period	1,668	1,668	1,668	1,668	1,668
	Annual Average	1,668	1,668	1,558		1,668
	Cumulative	8,748	10,417	12,085	13,753	15,422
Portion Fee Per Equi		\$432 \$65	\$65	\$432 \$65	\$65	\$432 \$65
Portion	of Fee Subject To Contingent Reimbursement	\$541 \$81	\$5 69 \$8 6	\$598 \$90		\$661 #00
*********	SOURCES AND USES OF FUNDS - ACTUAL YEAR DOLLARS		• • • • • • • • • • • • • • • • • • • •	940	•*************************************	\$99
741421010 01	OCCUPATION OF THE CONTRACT OF THE POPULARS	1995/97	1997/98	1998/99	1000 (00	0000.104
Funds Not Sul Funds Subject	bject to Contingent Reimbursement from Prior Periode t to Contingent Reimbursement from Prior Periode	1,450,51	1337730	1990/99	1999/00	2000/01
Beginning Fu	nd Balance	\$2,043,524	\$2,204,869	\$738,071	\$930,244	\$1,422,953
Revenues:	Portion Not Subject To Contingent Reimbursement	\$902,671	\$948,952	\$997,606	\$1.048.754	\$1,102,525
	Portion Subject To Contingent Reimbursement	\$135,819	\$142,782	\$150,103	\$157,799	\$165,889
	Total Revenues	\$1,038,490	\$1,091,734	\$1,147,709	\$1,206,553	\$1,258,414
Expenditures Reimbursement	for Public Improvements t of Fee and Interest	\$1,004,549 \$0	\$2,647,250 \$0	\$1,005,527	\$784,292	\$756,261
Net Revenues	(Expenditures)	\$33.941	(\$1,555,526)	\$0 \$142,181	\$0 \$422,251	\$0 \$512,153
Interest Ear	nings on Fund Balance	\$127,403	\$88,728	\$49,992	\$70,448	\$103,567
Fund Balance	- End of Period	\$2,204,869	\$738,071	\$930,244	\$1,422,953	\$2,038,773
CONTINGENT RE	IMBURSEMENT ANALYSIS - ACTUAL YEAR DOLLARS					
Funds Subject	t To Contingent Reimbursement From Prior Periods	1996/97	1997/98	1998/99	1999/00	2000/01
Reimburseme	ent Due - Start of Period	\$570 040	A740 774	****		
Collections	- Portion Subject to Contingent Reimburgement	\$573,342 \$135,819	\$748,771 \$142,782	\$942,225 \$150,103	\$1,155,185	\$1,389,248
		\$0	\$0	\$130,103	\$157,799 \$0	\$165,889 \$0
net Collect	icons (Reimbursements) crued - This Period	\$135,819	\$142,782	\$150,103	\$157,799	\$165,889
		\$39,511	\$50,672	\$62,858	\$76,263	\$90,984
Reimbursement	Account Balance Due - End of Period	\$748,771	\$942,225	\$1,155,186	\$1,389,248	\$1,646,121
Rangename: 0	WORK-AREA				********	
City of Vacav	ille - Police Fee			tion Subjec		
Average Cost Maximum Cumul	Per EDU Through End of Program ative Average Cost Per EDU During Program		Contingent Re	•imbursement	Yes/No	
Total Fee (Ju	ly 1, 1993 Dollars)	1996/97	1997/98	1998/99	1999/00	2000/01
Portion of F	ee - Not Subject To Contingent Reimbursement ee - Subject To Contingent Reimbursement	YES	YES	YES	YES	YES
	,	100	120	150	150	169
Minimum Fund Final Balance Final Reimbur	Balance Not Subject To Contingent Reimbursement sement Account Balance					
Fund Balance Total Reimbur	- End of Period sement in Period	\$2,204,869 \$0	\$738,071 \$0	\$930,244 \$0	\$1,422,953 \$0	\$2,038,773 \$0
Source: Angui	s McDonald & Associates.		+3	***	₩.	₽-0
raigu						

$\frac{1}{2}$
1 2 3 4
5678901234567890123
24 25 26
24 26 27 28 30
31 77 77 77 77 77 77 77 77 77 77 77 77 77
36 38 38
42 43 44 45 46 47
48 49 50
51 52 53
54 25 66

CASH FLOW A	NALYSIS aville - Police Fee					
14-Jul-9 03:30 i						
BUILDOUT SUA Financing	MARRY Equivalent Dwelling Units For The Time Period	2001/02	2002/03	2003/04	2004/05	2005/06
**********	Annual Average Cumulative	1,668 1,668 17,090	1,668 1,668 18,758	1 533	1,533	1,533 1,533 23,357
Portion	FEE SCHEDULE valent Dwelling Unit (July 1, 1993 Dollars) of Fee Not Subject To Contingent Reimbursement of Fee Subject To Contingent Reimbursement valent Dwelling Unit (In Actual Year Dollars) of Fee Not Subject To Contin	\$432 \$0	\$432 \$0	\$432	\$432	\$432
Portion Portion	of Fee Not Subject To Contingent Reimbursement of Fee Subject To Contingent Reimbursement	\$695 \$0	\$730 \$0	\$0 \$768	\$807	\$0 \$849
	SOURCES AND USES OF FUNDS - ACTUAL YEAR DOLLARS	•••••••		\$0	\$0	\$0
Funds Not Su Funds Subjec	bject to Contingent Reimbursement from Prior Periods	2001/02	2002/03	2003/04	2004/05	2005/06
	, , , , , , , , , , , , , , , , , , ,	\$2,038,773	\$110,904	\$329,580	\$344,948	\$566,719
Revenues:	Portion Not Subject To Contingent Reimbursement Portion Subject To Contingent Reimbursement Total Revenues	\$1,159,053 \$0	\$1,218,479 \$0	\$1,176,993 \$0	\$1,237,339 \$0	\$1,300,779
Fynanditunas		\$1,159,053	\$1,218,479	\$1,176,993	\$1,237,339	\$0 \$1,300,779
JATUNDUL BEWELL	for Public Improvementa t of Fee and Interest	\$3,051,990	\$762,952	\$931,857	\$792,851	\$772,116
TEL MEVELLUER	(Expanditures) nings on Fund Balance	\$100,000 (\$1,992,938) \$65,069	\$250,000 \$205,527 \$13,149	\$250,000 (\$4,863) \$20,231	\$250,000 \$194,488 \$27,283	\$250,000 \$278,663
Fund Balance	- End of Period	\$110,904	\$329,580			\$43,574
ONTINGENT RE	IMBURSEMENT ANALYSIS - ACTUAL YEAR DOLLARS		4029,080	\$344,948	\$566,719	\$888,956
unds Subject	: To Contingent Reimbursement From Prior Periods	2001/02	2002/03	2003/04	2004/05	2005/06
Reimburgene	ont Due - Start of Period - Portion Subject to Contingent Reimbursement ints - This Period	\$1,646,121 \$0	\$1,644,850 \$0	\$1,488,910 \$0	\$1,323,327 \$0	\$1,147,505
	ions (Reimbursements) crued - This Period	\$100,000 (\$100,000) \$98,730	\$250,000 (\$250,000) \$94,050	\$250,000 (\$250,000) \$84,417	\$250,000 (\$250,000) \$74,178	\$250,000 (\$250,000)
eimbursement	Account Balance Due - End of Period	\$1,644,850	•	•		\$63,305
				(2720,02/ (272225422)	●1,14/,5U5 	\$950,810
verage Cost	ille - Police Fee Per EDU Through End of Program ative Average Cost Per EDU During Program	C	Levy Port ontingent Rei	ion Subject mbursement \	To 'es/No	
otal Fee (Ju:	ly 1, 1993 Dollars)	2001/02	2002/03	2003/04	2004/05	2005/06
FOI CION OF FE	e - Subject To Contingent Reimbursement	NO	No	NO	No	NO
inimum Fund E inal Balance inal Reimburs	Balance Not Subject To Contingent Reimbursement Wement Account Balance				٠	
otal Heimburs	End of Period ement In Period	\$110,904 \$100,000	\$329,580 \$250,000	\$344,948 \$250,000	\$565,719 \$250,000	\$888,956 \$250,000
	McDonald & Associates,	\$100,000	\$250,000	\$250,000	\$250,000	\$250,000

CASH FLOW ANALYSIS City of Vacaville - Police Fee					
14-Jul-92		-			
03:30 PM					
BUILDOUT SUMMARY		0004 150			
Financing Equivalent Dwelling Units		2006/07	2007/08	2008/09	2009/10
For The Time Period Annual Average Cumulative		1,533 1,533 24,890	1.533	1,533 1,533	766 766
DEVELOPMENT FEE SCHEDULE			************	27,956	28,723
Fee Per Equivalent Dwelling Unit (July 1 Portion of Fee Not Subject To Contingent Portion of Fee Subject To Contingent Fee Per Equivalent Dwelling Unit (In Act Portion of Fee Not Subject To Consider	: Reimbursement	\$432 \$0		\$432 \$0	\$432 \$0
Portion of Fee Not Subject To Contin Portion of Fee Subject To Contingent		\$892 \$0	\$938 \$0	\$985	\$1,036
ANALYSIS OF SOURCES AND USES OF FUNOS -				\$0	\$0
Funds Not Subject to Contingent Reimburs Funds Subject to Contingent Reimbursemen		2006/07	2007/08	2008/09	2009/10
		\$888,956	\$1,112,827	\$1,601,211	\$1,938,741
Revenues: Portion Not Subject To Con Portion Subject To Conting Total Revenues	tingent Reimbursement ent Reimbursement	\$1,367,471 \$0	\$1,437,583 \$0	\$1,511,289 \$0	\$794,387
		\$1,367,471	\$1,437,583	\$1,511,289	\$0 \$794,387
Expenditures for Public Improvements Reimbursement of Fee and Interest Net Revenues (Expenditures)		\$953,586 \$250,000	\$780,474 \$250,000	\$1,029,857 \$250,000	\$2,404,705 \$338,515
Interest Earnings on Fund Balance		\$163,885 \$59,986	\$407,109 \$81,275	\$231,433	(\$1,948,832)
Fund Balance - End of Period		-	\$1,601,211	\$106,097	\$60,233
CONTINGENT REIMBURSEMENT ANALYSIS - ACTU	M VEAR DOLLARS			\$1,938,741	\$50,142
Funds Subject To Contingent Reimbursement		2006/07	2007/08	2008/09	2009/10
Reimbursement Due - Start of Period		\$960,810	\$762,571	\$550 DZ0	****
Collections - Portion Subject to Contir Reimburgements - This Period	gent Reimbursement	\$0	\$0	\$552,073 \$0	\$328,559 \$0
Net Collections (Reimbursements) Interest Accrued - This Period		\$250,000 (\$250,000)	\$250,000 (\$250,000)	\$250,000 (\$250,000)	\$338,515 (\$338,515)
		\$51,761	\$39,502	\$26,486	\$9,955
Reimbursement Account Balance Due - End o	f Period	\$762,571	\$552,073	\$328,559	(\$0)
Rangename: #WORK-AREA City of Vacaville - Police Fee			**********	********	***********
		Levy Portion Subject To			
Average Cost Per EDU Through End of Program Maximum Cumulative Average Cost Per EDU During Program		Contingent Reimbursement Yes/No			
Total Fee (July 1, 1993 Bollars) Portion of Fee - Not Subject To Contingent Reimbursement Portion of Fee - Subject To Contingent Reimbursement		2005/07	2007/08	2008/09	2009/10
Portion of Fee - Subject To Contingent R	eimbursement	NO	NO	No	NO
Minimum Fund Balance Final Balance Not Subject To Contingent Re Final Reimbursement Account Balance	eimbursement				
Fund Balance - End of Period Total Reimbursement In Period		\$1,112,827	\$1,601,211	\$1,938,741	\$ 50,142
Source: Angus McDonald & Associates.		\$250,000	\$250,000	\$250,000	\$338,515

- Only a nominal surplus remains in the Development Impact Fee account.
- Table 6 shows the detailed financial analysis. The analysis identifies forecast fee revenues,
- interest earnings on both components of the fee and their respective balances, expenditures
- for improvements, and repayments of the portion subject to contingent reimbursement, all
- on an annual basis.

REFERENCES

Police Development Impact Fee

Page 20